

# Required Action Districts

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STATE BOARD OF EDUCATION

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MICHAELA MILLER, TENNILLE JEFFERIES-SIMMONS, LANCE SISCO



# Values-Driven Policy Considerations

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Ensuring Equity



Collaboration  
and Service



Achieving  
Excellence  
through  
Continuous  
Improvement



Focus on the  
Whole Child



# Superintendent Reykdal's Vision

“The Vision for Public Schools in WA State”

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Driver 1: Core Instruction for ALL

Driver 2: Whole Child, Whole Family,  
Whole Community

Driver 3: Dual Language for ALL

Driver 4: Multiple Pathways for ALL

Driver 5: Extended Learning for ALL



# Required Action Districts (RAD) OSPI Guiding Questions

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1. How do we align our federal, state and local statutes, rules and programs to better support students, educators and communities to close opportunity gaps and meet the needs of ALL students?
2. How do we use our state resources to work alongside our federal resources to better serve our most persistent gaps and ensure better outcomes for ALL student groups?
3. How do we braid, not just funding, but programs within and outside OSPI that have demonstrated success?
4. How do we take a more systemic approach to school improvement that elevates our work with comprehensive and targeted schools across the agency, district partners and stakeholders?



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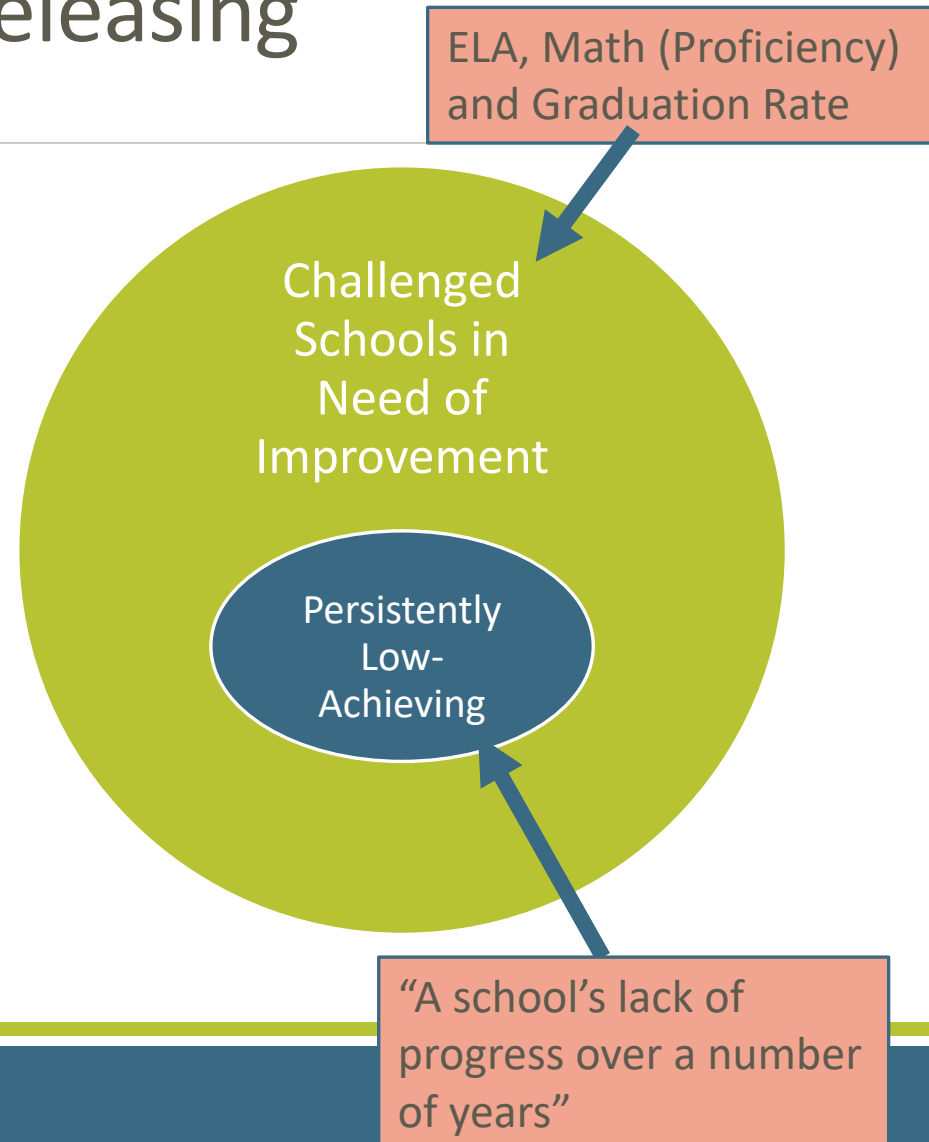
# RAD Identifying or Releasing

Summary of RAD RCWs:

28A.657.020: Use index to identify schools as challenged schools in need of improvement. And a subset of those schools shall be “persistently low achieving”. OSPI shall recommend them to be RAD.

28A.657.100: Can be released from RAD if has made progress in the same criteria used to identify them (index).

This leaves us with a conundrum about defining “progress” if the index is new *and* includes different measures.



# Existing RAD Schools



**Quil Ceda Tulalip Elementary**  
Marysville School District



**Stewart Middle School**  
Tacoma School District



**Wellpinit Elementary**  
Wellpinit School District



**Washington Middle School**  
Yakima School District



**Soap Lake Elementary**  
Soap Lake School District

# RAD Data

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District	School	WSIF	Support Tier under WSIF
Yakima	Washington Middle School	2.35	Tier 2: Targeted 3+
Tacoma	Stewart	4.75	Tier 1: Targeted 1-2
Wellpinit	Wellpinit Elementary	2.1	Tier 3: Comprehensive
Soap Lake	Soap Lake Elementary	4.75	Tier 1: Targeted 1-2
Marysville	Quil Ceda Tulalip Elementary	1.4	Tier 3: Comprehensive



# Comprehensive Schools

## Quil Ceda Tulalip Elementary

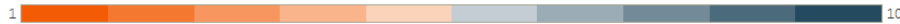
## Wellpinit Elementary

### WA School Improvement Framework Snapshot

Select a District:

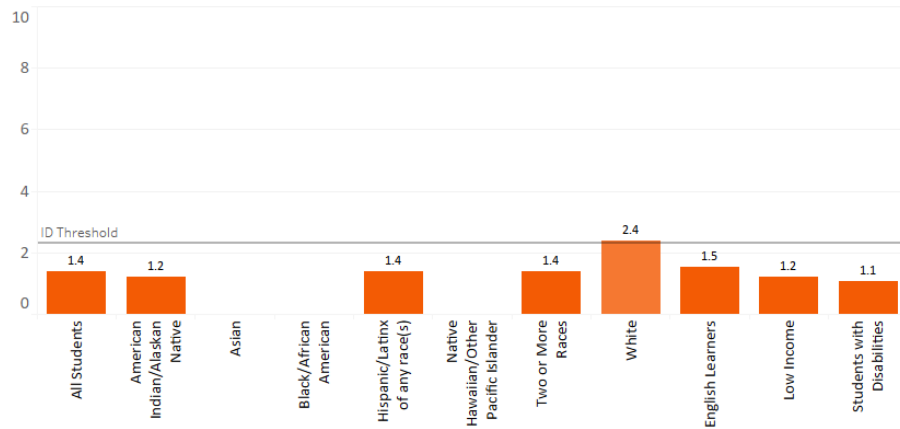
Select a School:

School Status:  
Support Tier III:  
Comprehensive



Missing Data? Click here to find out why \*

Overall Framework Score by Student Group



### WA School Improvement Framework Snapshot

Select a District:

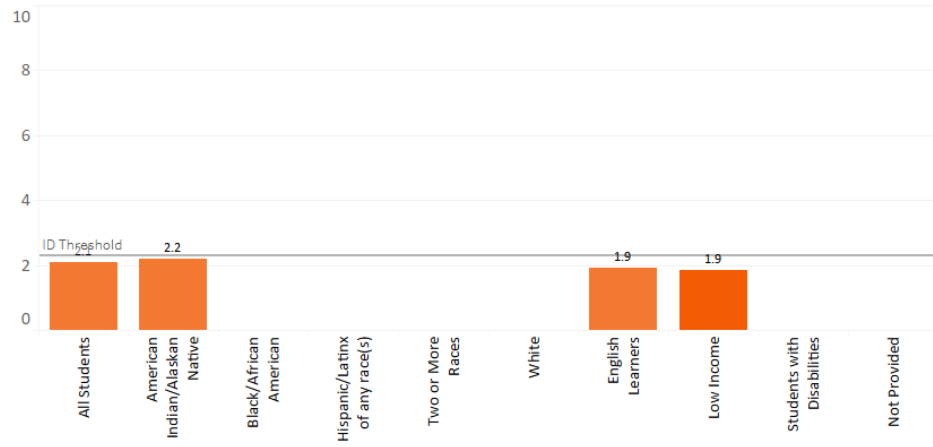
Select a School:

School Status:  
Support Tier III:  
Comprehensive



Missing Data? Click here to find out why \*

Overall Framework Score by Student Group



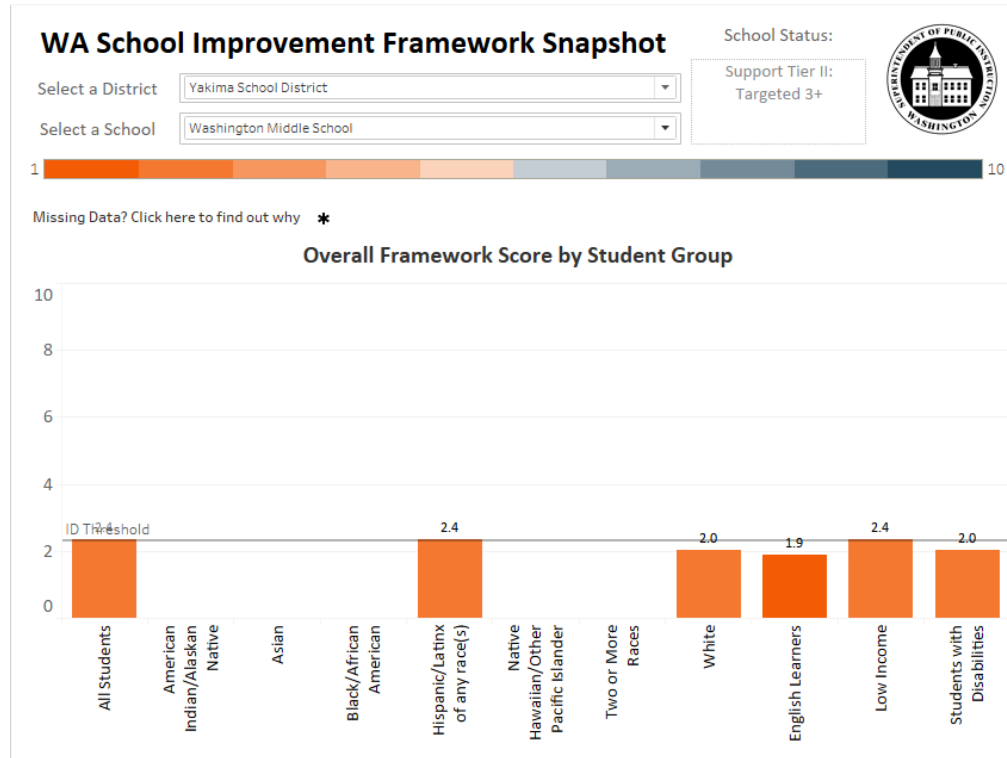
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# Targeted 3+

## Washington Middle



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# Targeted 1-2

## Stewart

## Soap Lake Elementary

### WA School Improvement Framework Snapshot

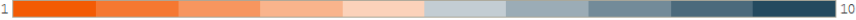
School Status:

Support Tier I:  
Targeted 1-2



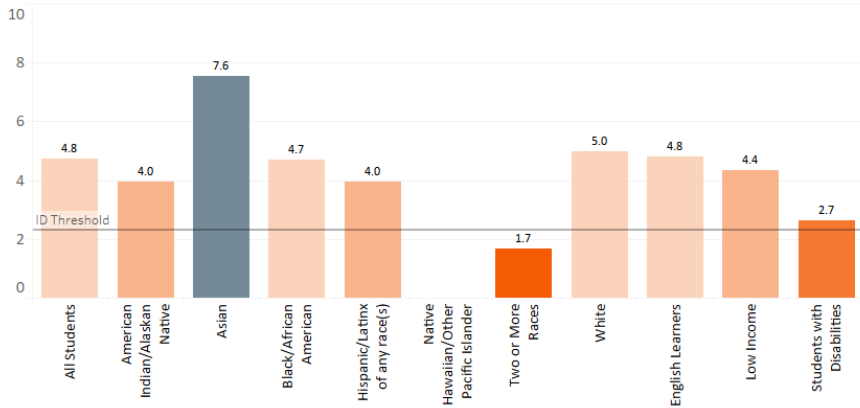
Select a District:

Select a School:



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### WA School Improvement Framework Snapshot

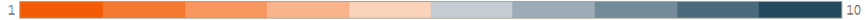
School Status:

Support Tier I:  
Targeted 1-2



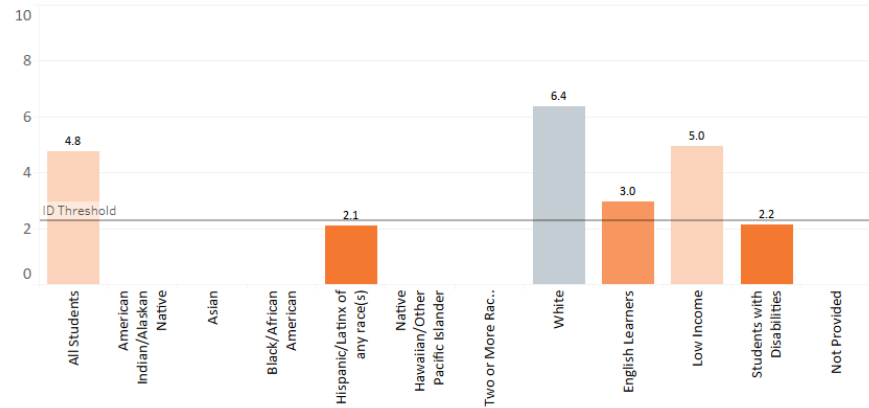
Select a District:

Select a School:



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# State Proviso Use of Funds

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**2017-2018**  
**\$9,350,000**

**2018-2019 (PROJECTED)**  
**\$14,350,000**

<b>RAD Districts</b>	<b>\$2,350,000</b>	<b>RAD Districts</b>	<b>TBD</b>
ESD Support	\$360,000	ESD Support	\$910,000
Non-Title Priority & Focus Schools	\$1,425,000	Non-Title Comprehensive & Targeted Schools	\$5,910,000
Contracts	\$1,780,000	Contracts	\$1,580,000
Comprehensive Start Up Grants	\$2,500,000	OSPI Cross-Agency Supports	\$3,000,000



# RAD Options for SY 18-19

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Option A	Option B	Option C
Maintain current identification for 2018-19	Release Targeted 1-2 districts for 2018-19	Reset and transition to WSIF beginning in 18-19



# RAD Options for SY 18-19

Option A	Option B	Option C
Maintain current identification for 2018-19	Release Targeted 1-2 schools for 2018-19	Reset and transition to WSIF beginning 18-19
<ul style="list-style-type: none"><li>• Audit by contractor</li><li>• Prescriptive plan</li><li>• Larger school grants</li></ul>	<ul style="list-style-type: none"><li>• Audit by contractors</li><li>• Prescriptive plan</li><li>• Larger school grants</li></ul>	<ul style="list-style-type: none"><li>• Similar grant award, some funds diverted to district</li><li>• Additional supports (Legos)</li></ul>

# Example

## Option A (Wellpinit Elem)



RAD for  
2018-19

- Audit by contractor
- Prescriptive school based plan
- \$205,000

## Option B (Wellpinit Elem)



RAD for  
2018-19

- Audit by contractors
- Prescriptive school based plan
- \$205,000

## Option C (Wellpinit Elem)



Comprehensive  
Supports for  
2018-19

- \$142,429 + \$40,000
- SEA/LEA/school planning
- Supports include:
  - AWSP Principal Network
  - WEA Culturally Responsive Strategies

# Comprehensive Supports

2018-2019

**Base Grant:**

\$30,000

**District Grant:**

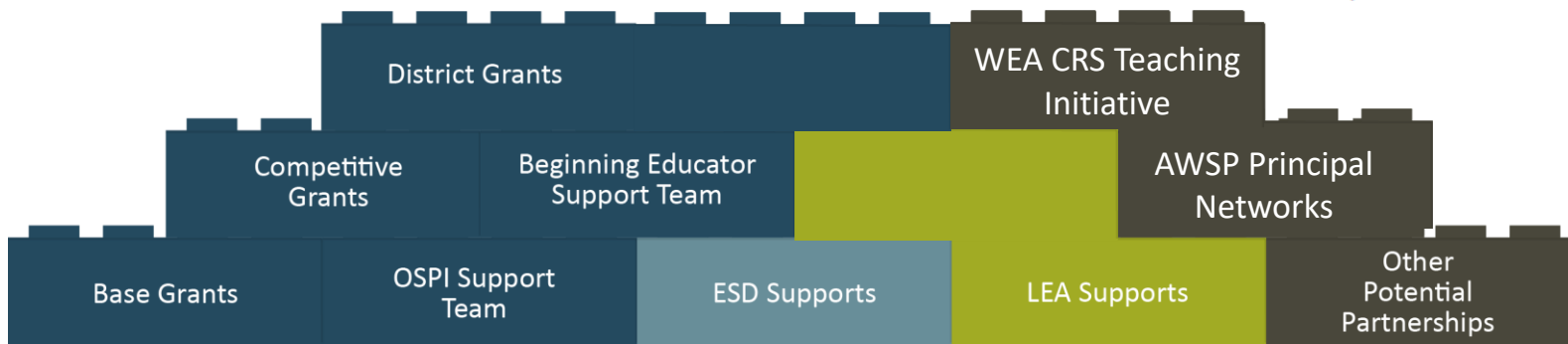
\$5,000 per school in districts with 2/3 of schools identified

**Competitive Grants:**

\$25,000 if more than 500 students

\$15,000 with 250-499 students

\$10,000 if less than 250 students



## Option A

Maintain current identification for 2018-19



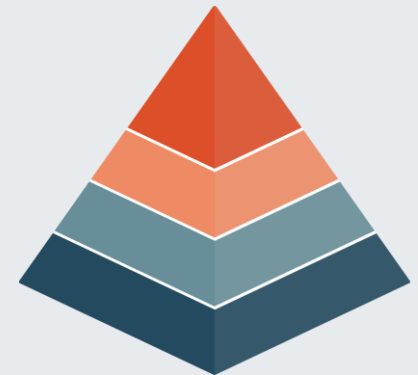
## Option B

Release Targeted 1-2 districts for 2018-19



## Option C

Fully transition to WSIF and release 5 districts for 2018-21





# Program Limitations (Cohort II)

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- Prescriptive and punitive
- Based on previous data definitions
- Disconnected from other state initiatives such as LAP Menu of Best Practice, WISSP, High School and Beyond Plan
- Lack of focus on sustainability and district level focus



# Values-Driven Policy Considerations

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# Values-Driven Policy Considerations Crosswalk

<b>Values</b>	<b>Program/Policy Considerations</b>
Equity	<ul style="list-style-type: none"><li>• Increase flexibility to address local context</li><li>• Culturally responsive to student groups</li></ul>
Collaboration	<ul style="list-style-type: none"><li>• Potential partnership for statute revision</li><li>• Increase frequency and substance of SEA/LEA communication and planning</li><li>• Community and family engagement</li></ul>
Continuous Improvement	<ul style="list-style-type: none"><li>• Increase identification term to 6 years</li><li>• Run a study of RAD Cohort I</li></ul>
Whole Child	<ul style="list-style-type: none"><li>• Leverage a focus on School Quality and Student Success indicators</li><li>• Increase connection to state initiatives</li></ul>

# RAD Superintendents Say:

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- The current RAD policy is “arbitrary and capricious”
- It disadvantages and disincentivizes large districts
- The label is stigmatizing; negative impact on hiring teachers in already challenging labor market
- The extensive reporting requirements are a burden
- There’s no recognition of the challenges that these schools face nor the hard work that they do
- “It’s time to start new [and] Option C honor the growth mindset of improvement”
- “We all want the same thing – [the schools and districts], OSPI, SBE – to unlock the potential of our kids, but we don’t know which keys to use.”
- All of the superintendents, district staff members, and the one principal support Option C



# Discussion Points

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## SHORT TERM PROGRAMMATIC DECISIONS

- Determine supports provided to 5 districts in SY18-19 (Options A, B, or C)
- What information is needed from OSPI to inform next discussion?

## LONG TERM POLICY CONSIDERATIONS

- ***OSPI Guiding Questions***
- Next steps in identifying potential statutory revisions  
Bring to key stakeholders before July meeting.  
Meet, discuss and learn with current and former RAD districts.

