



Department of Children, Youth, and Families

## State Board of Education Department of Children, Youth, and Families Overview

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## Vision for Children

“Washington state’s children and youth grow up safe and healthy – thriving physically, emotionally, and academically, nurtured by family and community” (HB 1661, Sec 101).

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## Department's Responsibility to the Public

“The department is accountable to the public.” (HB 1661, Sec 101).

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## Vision for the Department

“...to improve service delivery and outcomes, existing services must be restructured into a comprehensive agency dedicated to the safety, development, and well-being of children that emphasizes prevention, early childhood development, and early intervention, and supporting parents to be their children's first and most important teachers.” (HB 1661, Sec 1)

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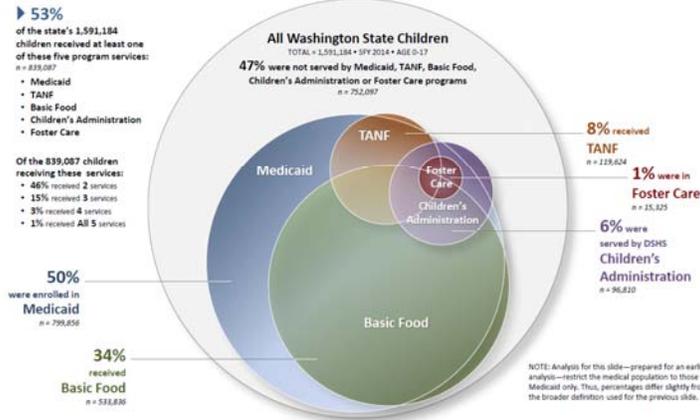


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# Overlap of Service Populations

## Child Welfare and Poverty Program Populations

DSHS child welfare and poverty service populations have significant overlap



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## DCYF Milestones Timeline

### Major Milestones:

- July 1, 2018, CA and DEL are merged
- November 1, 2018, Recommendations of merging Juvenile Rehabilitation Administration (JRA) and Office of Youth Homelessness with DCYF
- July 1, 2019, JRA joins DCYF
- July 1, 2019, Working Connections Child Care is consolidated within DCYF

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### DCYF Decisions in Early 2018

#### Near term decisions (winter/spring/summer 2018)

- Regional structure
- Roles of regions
- Organizational chart
- Senior leadership

#### Near Term Projects (2018)

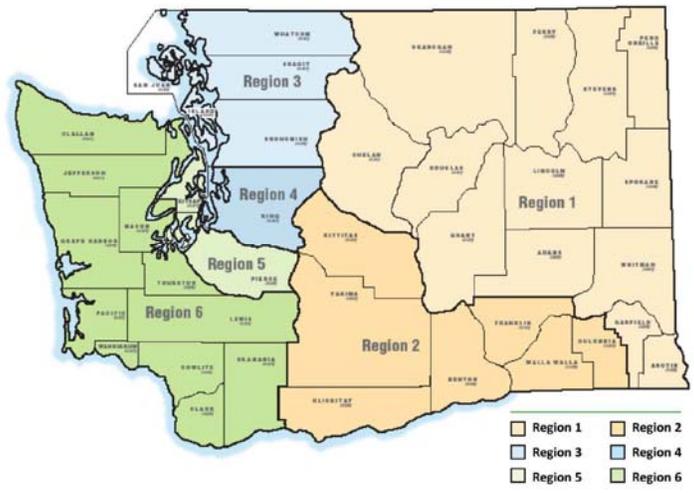
- Tribal consultation
- Development of advisory system
- Development of integrated service model (mission work)
- Office of Innovation, Alignment, and Accountability (OIAA) Projects-
  - Budget, IT and policy proposals for 2019
  - Performance Based Contracting
  - Baseline Performance
  - Analytic Framework

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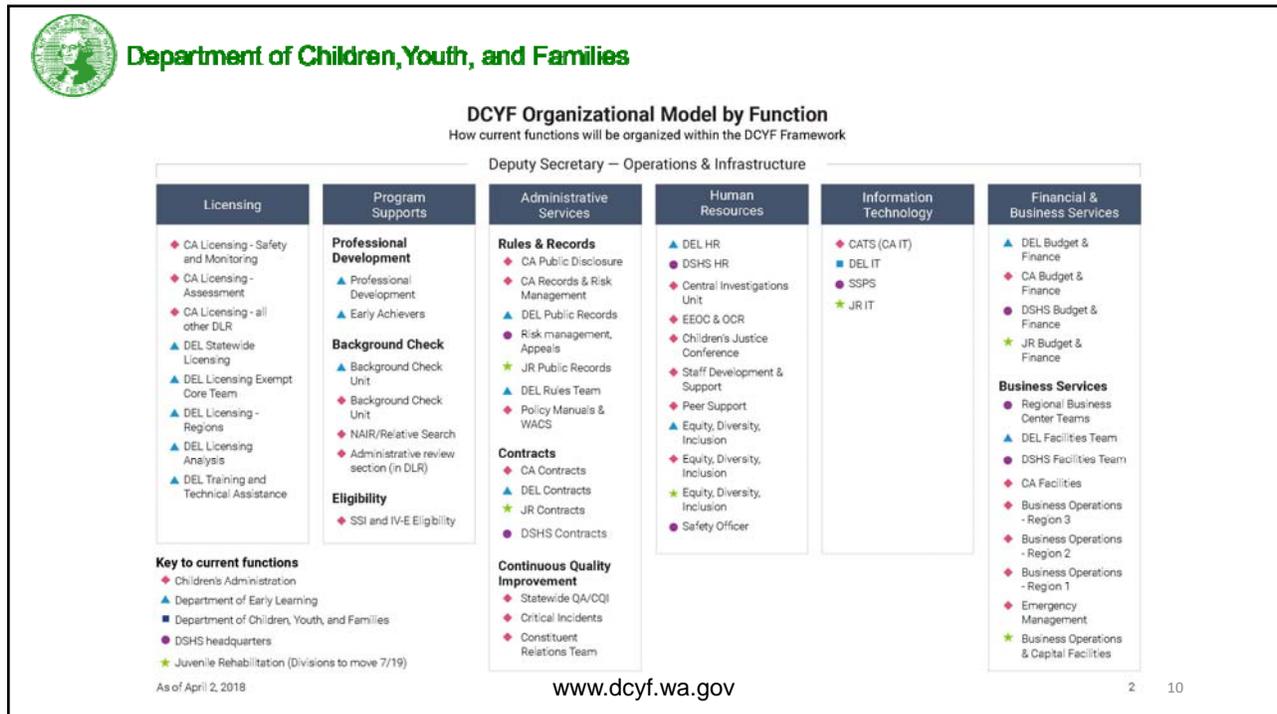


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### Regionalization



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**DCYF Organizational Model by Function**  
How current functions will be organized within the DCYF Framework

Deputy Secretary – Programs for Children & Families

Child Welfare Programs	Child Welfare Field Operations	Early Learning Programs	Family Support Programs	Adolescent Programs
<ul style="list-style-type: none"> <li>◆ Well Being Services</li> <li>◆ Permanency, Planning and Adoption Support</li> <li>◆ Service Array</li> <li>◆ Child Protective Services Program/Policy</li> <li>◆ Intake &amp; Safety Program</li> <li>◆ Foster Care Recruitment &amp; Retention</li> <li>◆ Disproportionality/ LGBTQ/CSEC</li> <li>◆ Kinship Care-Caregiver Support</li> <li>◆ Education and Adolescent Services</li> <li>◆ Foster Care Health</li> <li>◆ Interstate Compact</li> <li>◆ Child &amp; Family Welfare/ Voluntary Services</li> </ul>	<ul style="list-style-type: none"> <li>◆ Child Welfare Field - Region 1</li> <li>◆ Child Welfare Field - Region 2</li> <li>◆ Child Welfare Field - Region 3</li> <li>◆ Centralized services</li> </ul>	<ul style="list-style-type: none"> <li>▲ Early Childhood Education &amp; Assistance Programs</li> <li>▲ Working Connections Childcare</li> <li>▲ Head Start Collaboration Office</li> </ul>	<ul style="list-style-type: none"> <li>▲ Early Support for Infants and Toddlers</li> <li>▲ Strengthening Families &amp; Home Visiting</li> <li>▲ DEL Health Coordinators</li> <li>▲ Early Childhood Intervention &amp; Prevention Services</li> </ul>	<ul style="list-style-type: none"> <li>★ Policy, Performance &amp; Planning</li> <li>★ Community, Reentry &amp; Parole Programs</li> <li>★ Institution Programs</li> <li>★ Performance Management &amp; QA</li> <li>★ Office of Juvenile Justice</li> </ul>

- Key to current functions**
- ◆ Children's Administration
  - ▲ Department of Early Learning
  - Department of Children, Youth, and Families
  - DSHS headquarters
  - ★ Juvenile Rehabilitation (Divisions to move 7/19)

As of April 2, 2018

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**Status Report Mission Project:  
Plan to Generate Outcome Measures**

Education

Health

Resilience

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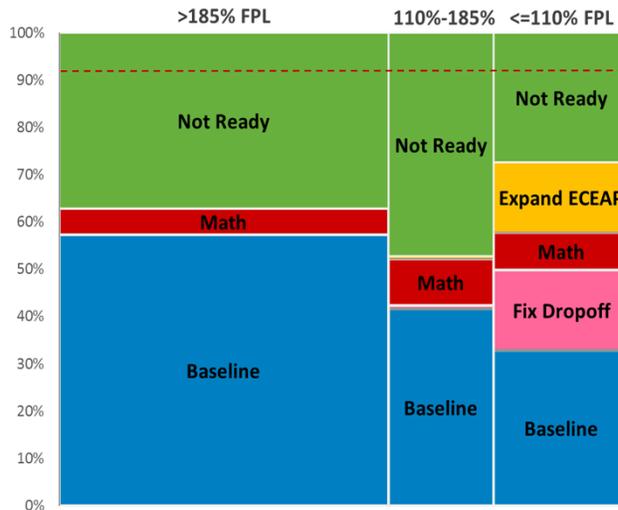
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### 90% Kindergarten Readiness

63%	>185% FPL
52%	110%-185% FPL
58%	<110% FPL



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### Status Report – Performance Based Contracting

- Need to align client service contracts with desired agency outcomes
- Clarity on how the outcomes/outputs we are purchasing contribute to larger outcomes for children/families
- Leverage all our resources towards the outcomes we are trying to produce for children/families
- Initial contracts will meet minimum requirements for Performance Based Contracting
- Incentives and supports for Outcomes



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## Status Report Mission Project: Tribal Consultation

- Building on DSHS 7.01, 2017 Policy and Plans
- DCYF already engaged in process with Tribes
- Meeting November 16, 2018
- From that will produce a plan for how we develop consultation policy
- Update on the process in December 1, 2017 report

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## Status Report Mission Project: Outreach & Stakeholder Advisory

- Outreach –
  - Ross engaged in extensive outreach to staff and stakeholders
  - Outreach Events are located at [www.dcyf.wa.gov](http://www.dcyf.wa.gov)
- Stakeholder Advisory Function [Section 105(2)(e)]
  - Substantial efforts to design new advisory function for DCYF
- Detailed update on both in December 1, 2017 report

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## Status Report Mission Project: Working Connections Child Care

- **Goal:** The Child Care Subsidy Program (CCSP) will be integrated into the new DCYF structure and culture, while also maintaining a delivery system that continues to support families and provides consistent, accurate, and effective services.
- **December 1, 2018 Plan** – recommendations for transferring responsibility of the CCSP eligibility from DSHS to DCYF.
  - Transferring child care eligibility staff
  - Treatment of shared client data
  - IT systems
  - Phone systems
  - Staff training
  - Federal cost allocation

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## Oversight Board for Children, Youth, and Families

- **Section 101(9)**
  - General oversight over performance and policies of the Department
  - Provide advice and input to Department and the Governor
  - Initial report to Legislature and Governor due Dec 1, 2019
- **Phase 1** – The Office of the Family and Children's Ombuds (OFCO) identifies candidates for nomination to the board by the governor and convene the 1st meeting in July 2018\*
- **Phase 2** – The OFCO and Board establish: budget; location/office of the Board; structure of Board; hiring process for Executive Director and 1FTE

*\*If appointments made by May 1, 2018, DCYF will be able to do outreach and develop content to support July meeting*

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### Oversight Board for Children, Youth, and Families – Membership

- Four legislators
- Four subject matter experts
- Two tribal representatives
- One representative each from the following:
  - Governor's office (non-voting)
  - Foster parent
  - An organization that represents the best interest of the child
  - Parent group
  - Law enforcement
  - Child welfare caseworker
  - Early childhood learning program implementation practitioner
  - Judicial

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### Oversight Board for Children, Youth, and Families – Authority

- Receiving OFCO reports
- Obtaining records from the OFCO
- Selecting its officers and adopting rules
- Requesting investigations by the OFCO
- Requesting and receiving information from the DCYF
- Determining whether the DCYF meets its performance measures
- Conducting an annual review of a sampling of provider contracts to ensure they are performance-based
- Conducting periodic surveys of providers, customers, parent groups, and external services
- Issuing an annual report

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Questions?

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